

SARA II FOURTH YEAR WORK PLAN

The SARA II Project has now completed its third year. This fourth work plan again provides for the AED/SARA Team to continue to build a responsive, collaborative, productive and efficient relationship with AFR/SD/HRD to support issues identification, research development and management; monitoring and evaluation; meeting facilitation and logistics; information dissemination and advocacy; and joint activities with African institutions. Continued emphasis will be given to activities whose results can be easily and clearly tracked and results documented.

In addition to the activities in this plan, the AED/SARA Team will continue to be responsive to additional activities that may emerge from time to time as resources allow. The core teams, the Cognizant Technical Officer (CTO) and AED/SARA Contract Director will agree on these additional activities and they will be authorized through CTO letters.

The attached tables list the proposed activities, the expected outcomes, the estimated costs (in dollars loaded with AED overhead), the implementation time frame and the responsible person(s) on the SARA staff, and, where applicable, partner institution staff. Staff time costs, fixed other direct costs and the AED overheads that relate to them are not included here. However, a complete cost projection of each strategic objective and the entire work plan is presented in the accompanying Work Plan Cost Projections document.

The work plan is divided into the following sections:

SO 19 – Child Survival

- Household & Community Approaches to Child Health
- Provider Performance for Child Health
- Malaria
- Tuberculosis
- Other Infectious Diseases
- Nutrition
- Maternal health & EOC
- Health Care Finance & Reform
- Expanded Program of Immunization

SO 20 – Reproductive Health & Family Planning

SO 21 – HIV/AIDS

SO 22 – Epidemic & Crisis Preparedness

SO 24 – Polio

SO 26 – Education

Cross-Cutting Activities, including Monitoring and Evaluation, and Dissemination and Advocacy

SO 19: Adoption of policies and strategies for increased sustainability, quality, efficiency and equity of health services

Technical Area: Household and community approaches to child health

Result 1: Individual and community behavior change approaches for child and maternal health developed
 Result 2: Approaches developed for improving the availability at community level of critical supplies for child and maternal health
 Result 3: Increased African capacity to provide technical support for planning, implementation, evaluation, and monitoring of behavior change / community programs, qualitative research, and materials development.

Activities	Expected Outputs	Beginning & Ending Dates	Estimated Cost & Cost Elements	Responsible Person(s)	Comments (Tasking areas*, etc.)
1. Technical support for the design, implementation & use of facilitators briefing package for household & community IMCI (C-IMCI)	Briefing package developed & used in selected settings	FY 03	Staff time	Youssef Tawfik Suzanne Prysor-Jones	In collaboration with CORE, BASICS & WHO
2. Promote coordination between C-IMCI & Roll Back Malaria (RBM), especially with respect to including informal private practitioners in child survival programs	C-IMCI & RBM adopting a coordinated strategy for including informal practitioners in their programs	FY 03	Staff time	Youssef Tawfik	In collaboration with CORE, BASICS & WHO
3. Provide technical support to finalize & disseminate tools to improve access & use of essential drugs at community levels	Tool to investigate access & use of essential drugs at the community level finalized & disseminated	FY 03	Staff time	Youssef Tawfik Suzanne Prysor-Jones	In collaboration with RPM+

4. Participate in Inter-Agency Working Group(IAWG) meetings on C-IMCI & follow up on required action	SARA participation in IAWG	FY 03	Staff time Staff travel	Suzanne Prysor-Jones Youssef Tawfik	
5. Participate in WHO/AFRO, UNICEF and/or BASICS meetings to facilitate the development & implementation of strategies to expand C-IMCI	Strategies to expand C-IMCI developed	FY 03	Staff time	Youssef Tawfik Suzanne Prysor-Jones	
6. Link with CORE, Global Communication Program, BASICS & WHO to promote the Africa Bureau's priorities for child health	AFR's priorities in child health promoted	FY 03	Staff time	Youssef Tawfik Suzanne Prysor-Jones	
7. Collaborate with partners to strengthen NGO networks to improve child health	NGO networks strengthened in selected countries	FY 03	Staff time	Youssef Tawfik Suzanne Prysor-Jones	
8. Influence programs / partners to get specific health care-seeking behavior information on child health & use the data to advocate for appropriate interventions	Specific health care-seeking information gathered & used	FY 03	Staff time	Youssef Tawfik Suzanne Prysor-Jones	

9. Assist AFR/SD with issues identification, portfolio management & evaluation	Issues related to child health identified Child Survival Core Group meetings organized	FY 03	Staff time	Youssef Tawfik Suzanne Prysor-Jones	
10. Coordination with the Health Communications Partnership to promote the scaling-up of community child health & C-IMCI	TBD	FY 03	Staff time	Youssef Tawfik Suzanne Prysor-Jones	

SO 19: Adoption of policies and strategies for increased sustainability, quality, efficiency and equity of health services

Technical Area: Provider Performance

Result 1: Approaches developed to scale up IMCI

Result 2: Approaches developed to integrate QI / problem-solving approaches into national systems for child health

Result 3: Increased African capacity at regional, sub-regional, and national levels to give technical assistance for child health

Result 4: Approaches developed to improve pre-service training for child health at facility, community, and home-care levels

Activities	Expected Outputs	Beginning & Ending Dates	Estimated Cost & Cost Elements	Responsible Person(s)	Comments (Tasking areas*, etc.)
1. Print & disseminate paper on involving private practitioners in child survival in French	Paper printed & disseminated	Oct. 02 – Feb. 03	\$23,600 Translation, printing & dissemination costs	Renuka Bery Youssef Tawfik	
2. Disseminate Uganda's National Strategy for involving private practitioners in child survival programs	National strategy printed & disseminated in the Africa region	Jan. – Mar. 03	\$19,500 Printing & dissemination	Renuka Bery Youssef Tawfik	
3. Collaborate with partners with Partners (e.g., WHO/Geneva) in developing & testing a tool to guide the process of including private practitioners in child survival programs	Tool developed & tested in selected countries	Jan. – Sept. 03	Staff time & travel \$21,000 Support to tool testing	Youssef Tawfik Suzanne Prysor-Jones	

Activities	Expected Outputs	Beginning & Ending Dates	Estimated Cost & Cost Elements	Responsible Person(s)	Comments (Tasking areas*, etc.)
4. Document & disseminate paper on Uganda's experience in applying innovative training techniques (contracting, short course)	Uganda's experience in contracting IMCI training & in conducting IMCI short courses documented & disseminated	Nov. 02 – Mar. 03	\$14,000 Consultant \$19,500 Printing & dissemination	Youssef Tawfik Renuka Bery	
5. Disseminate & promote the use of the COPE tool for child health	COPE tool disseminated	Dec. 02 – Sept. 03	Staff time & travel	Youssef Tawfik Suzanne Prysor-Jones	
6. Participate technical input to USAID & WHO for scaling up IMCI strategy	SARA participates in regional meetings & evaluation events IMCI strategy scaled up in the Africa region	FY 03	Staff time	Youssef Tawfik Suzanne Prysor-Jones	
7. Provide technical support to WHO/AFRO in implementing formative research on HH/C practices for newborn & dissemination of results	Formative research on newborn health conducted & disseminated	Nov. 02 – Sept. 03	\$14,000 Consultant \$19,500 Printing & dissemination	Suzanne Prysor-Jones Renuka Bery	
8. Assist AFR/SD with issues identification, portfolio management & evaluation	Specific child survival issues of importance to AFR/SD identified	FY 03	Staff time	Youssef Tawfik Suzanne Prysor-Jones	

SO 19: Adoption of policies and strategies for increased sustainability, quality, efficiency and equity of health services.

Technical Area: Malaria

IR19.2 Improving the enabling environment to design, manage, and evaluate malaria control programs

IR19.3 Improving policies, strategies and approaches for child survival and maternal health

Activities	Expected Outputs	Beginning & Ending Dates	Estimated Cost & Cost Elements	Responsible Person(s)	Comments (Tasking Areas*, etc.)
1. Participation at the 3 rd MIM African Conference in Arusha, Tanzania	SARA & partners represented at the meeting Report prepared & disseminated	Oct. – Dec. 02	Staff time & travel	Sambe Duale	WAHO & CRHCS (one representative each)
2. Support for initiatives on the prevention of malaria in pregnancy in Africa	Working group meetings held Review of MIP policies & guidelines in ESCA conducted Advocacy briefs developed & disseminated Malaria & pregnancy brochure & press kit updated, produced & disseminated	FY 03	Staff time & travel \$13,720 Sub-contract with CRHCS \$28,000 Consultant time & travel, production /dissemination	Sambe Duale Holley Stewart Antonia Wolff	Support CRHCS within the MIP network in East Africa

3. Technical support for malaria activities of selected African institutions & networks (e.g., CRHCS, WAHO, WHO/AFRO, MRTC, RCQHC, ECSACON)	TA provided by SARA staff & consultant Staff of partner institutions participate at key meetings & electronic exchanges are organized	FY 03	Staff time & travel	Sambe Duale Youssef Tawfik Holley Stewart	
4. Co-sponsorship of a CORE Regional Workshop for PVOs on Malaria Prevention & Control in West Africa	TA provided by SARA staff & consultants Workshop organized & delivered Report prepared & disseminated	Jan. – May 03	Staff time & travel \$20,000 Consultant time & travel	Sambe Duale Youssef Tawfik	CORE Malaria Working Group
5. Support a WAHO consultative meeting to identify strategic approaches to the promotion of ITNs for malaria prevention & control in West Africa	TA provided by SARA staff & consultants Workshop organized & delivered Report & advocacy materials prepared & disseminated	Feb. – Sept. 03	Staff time & travel \$27,000 Consultant time & travel, production & dissemination	Sambe Duale	In collaboration with NETMARK & MAC partners

SO 19: Adoption of policies and strategies for increased sustainability, quality, efficiency and equity of health services.

Technical Area: Tuberculosis

Activities	Expected Outputs	Beginning & Ending Dates	Estimated Cost & Cost Elements	Responsible Person(s)	Comments (Tasking Areas*, etc.)
1. Data analysis & report on findings of the Women & TB study in Tanzania	Data collected & analyzed Report prepared National & regional dissemination workshops organized Development, production & dissemination of briefs & advocacy materials	Oct. 02 – Mar. 03	Staff time \$47,500 HealthScope Sub-contract \$27,000 Consultant time & travel, production of materials	Sambe Duale Holley Stewart Antonia Wolff	In partnership with CRHCS, WHO/AFRO & REDSO
2. Organize information sharing on the implementation on TB control programs in African settings	Information-sharing activities planned, organized & implemented	Jan. – Sept. 03	Staff travel \$30,000 Background materials, conference participant travel	Sambe Duale Antonia Wolff	In partnership with WHO/AFRO TB Unit, REDSO & other African partners

3. Support for the documentation & dissemination of findings on innovative TB-HIV linked programs	<p>Literature review, key informant interviews & site visits conducted</p> <p>Advocacy briefs produced & disseminated</p>	Jan. – Sept. 03	<p>Staff time \$27,000</p> <p>Consultant time & travel, production & dissemination</p>	<p>Sambe Duale</p> <p>Antonia Wolff</p>	Linked to the joint USAID, CDC & WHO initiative
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SO 19: **Adoption of policies and strategies for increased sustainability, quality, efficiency and equity of health services.**

Technical Area: **Infectious Diseases**

Activities	Expected Outputs	Beginning & Ending Dates	Estimated Cost & Cost Elements	Responsible Person(s)	Comments (Tasking areas*, etc.)
1. Support for the documentation & dissemination of findings on the implementation of IDSR in Africa	TA provided by SARA staff & consultants Report & advocacy briefs produced & disseminated SARA participation in IDSR Task Force	Oct. 02 – June 03	Staff time & travel \$27,500 Consultant time & travel, production & dissemination	Sambe Duale Antonia Wolff	As part of the joint USAID, CDC & WHO initiative
2. Technical support to AFR/SD on Epidemic Preparedness & Response, & Transition Initiatives.	Review meetings held TA provided to update this area	FY 03	Staff time	Sambe Duale	
3. Support to WHO/AFRO in integrated surveillance activities	Support provided to WHO/AFRO & IDSR documentation team to develop dissemination plan & relevant advocacy materials Other support provided as needed	FY 03	Staff time & travel	Sambe Duale Antonia Wolff	

SO 19: Adoption of policies and strategies for increased sustainability, quality, efficiency and equity of health services

Technical Area: Nutrition

Nutrition Result (NR) 1: Increased African commitment to addressing nutrition-related problems (linked to IR 19.3.2)
 Nutrition Result (NR) 2: Strengthened African regional and national capacity to plan, manage, implement, and evaluate nutrition-related policies and programs (linked to IR 19.3.1)
 Nutrition Result (NR) 3: Increased number and quality of nutrition-related activities integrated into USAID bilateral and regional programs (linked to IR 19.2 and IR 19.3)
 Nutrition Result (NR) 4: Increased joint planning and programming with USAID partners and other donors on nutrition-related activities (linked to IR 19.3.3)
 Nutrition Result (NR) 5: Existing and new approaches to improve nutrition-related behaviors and practices at the population level developed, evaluated, and disseminated (linked to IR 19.2.1)

Activities	Expected Outputs	Beginning & Ending Dates	Estimated Cost & Cost Elements	Responsible Person(s)	Comments (Tasking areas*, etc.)
Support to AFR/SD					
1. Assist AFR/SD SO 19 team in <u>managing</u> the Nutrition Technical Area (including MTCT/nutrition, HIV/AIDS issues)	Core team meetings held SO 19 portfolio reviews conducted Expert advice provided	FY 03	Staff time	Ellen Piwoz Dorcas Lwanga Kinday Samba	IR 19.2, I.R. 19.3 NR 1-5

2. Provide <u>technical support</u> to AFR Core Groups, G-PHN & CA partners on nutrition issues in Africa	Meetings attended Expert advice/input provided	FY 03	Staff time	Ellen Piwoz Dorcas Lwanga Kinday Samba Suzanne Prysor-Jones	NR 3, NR 4 Collaboration with SO 21, Malaria Core Groups as needed.
3. <u>Evaluate</u> the impact of AFR/SD nutrition investments & disseminate results: a. Evaluation of the use & impact of PROFILES in Africa b. Evaluation of the West Africa (WA) Nutrition Focal Point Network	For a: PROFILES evaluation report completed & disseminated Conference / workshops attended where results are presented & discussed For b: Evaluation conducted, report completed & disseminated in WA sub-region	For a: Sept. 02 – Sept. 03 For b: FY 03	Staff time & travel For a: \$21,000 Production of PROFILES report For b: \$7,000 Materials & report production	For a: Dorcas Lwanga Kinday Samba Ellen Piwoz For b: Dorcas Lwanga	For a: Cross-cutting activity with LINKAGES (Jay Ross, Helen Stiefel) For b: Evaluation conducted at request of WAHO, in collaboration with BASICS/ WARO
4. Strengthen African Partners' Capacity for: a. Incorporation of AFR-supported nutrition tools & materials in pre-	For a: Regional workshop conducted in conjunction with other related meetings on use of nutrition tools,	For a: FY 03 For b: FY 03	For a: Staff time & travel \$5,500 Possible consultant for follow-up assistance	For a : Dorcas Lwanga Kinday Samba For b : Dorcas Lwanga Kinday Samba	For a: Workshop in collaboration with CRHCS, RCQHC & other partners Follow-up in collaboration with

<p>service & NGO settings in the ECSA sub-region</p> <p>b. TA to ECSA & WA sub-regions on inclusion of nutrition into PRSP programming</p>	<p>nutrition advocacy, dissemination of promising practices</p> <p>Number of institutions incorporating AFR tools into pre-service, in-service training increased</p> <p>Follow-up assistance in West Africa provided for implementation of new approaches (IRSP)</p> <p>For b:</p> <p>Regional training workshop conducted on nutrition & PRSP in ECSA sub-region</p> <p>Follow-up of WA PRSP workshop</p>		<p>For b:</p> <p>Staff time & travel</p>		<p>BASICS, WAHO & other partners</p> <p>For b:</p> <p>Workshop in collaboration with CRHCS, WB, LINKAGES/GHAI, REDSO</p> <p>Follow-up with WAHO & other partners</p>
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5. Dissemination of promising practices in Africa through regional networks: - WAHO focal points - CRHCS nutrition network - Other nutrition & HIV networks	Support for one regional meeting each for WAHO nutrition focal points, CRHCS nutrition focal points network Promising practices documented by CRHCS, WAHO & disseminated through existing networks	Jan. – Sept. 03	Staff time & travel \$10,500 Sub-contract with WAHO \$11,495 CRHCS sub-contract	Kinday Samba Dorcas Lwanga	WAHO, CRHCS, RCQHC, WHO /AFRO, UNICEF /ESA & other partners
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SO 19: Adoption of Policies and Strategies for Increased sustainability, Quality, Efficiency, and Equity of Health Services

Technical Area: Maternal Health/Essential Obstetric Care (EOC)

IR 19.2 Promote Improved Policies, Strategies and Approaches for Child Survival and Maternal Health

IR 19.3 Improve Enabling Environment to Design, Manage and Evaluate

Activity	Expected Outputs	Beginning & Ending Dates	Estimated Cost & Cost Elements	Responsible Person(s)	Comments (Tasking Areas*, etc.)
1. Develop & disseminate a program brief that refocuses the role of traditional birth attendants as part of a facility/community team to improve maternal health	Program brief Review & discussion by WHO RH focal points	FY 03	Staff time \$27,750 Printing & disseminatn.	Holley Stewart Suzanne Prysor-Jones	In collaboration with WHO-AFRO following RH task force recommendation #10
2. Provide continued strategic guidance & support on malaria in pregnancy	Update of malaria in pregnancy briefing packet, development of additional fact sheets, etc.	Nov. 02 – Jan. 03	See comments	Holley Stewart Rebecca Nigmann Sambe Duale Antonia Wolff	This will be coordinated with JHIPIEGO/MNH & regional partners See SO 19 Malaria for cost estimate

3. Work with WHO/AFRO & African institutions to expand REDUCE/ALIVE initiative in Africa	Monitoring tool Monitoring reports Increased advocacy for maternal health Increased monitoring of advocacy impact	Dec. 02 – Oct. 03	Staff time & travel \$18,900 CRHCS sub-contract \$27,200 Consultant &/or other sub-contract	Holley Stewart	Coordinate with AED REDUCE/ALIVE team & WHO/AFRO (explore the use of Beyond the Numbers methodology for reducing maternal mortality) CEFOREP
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SO 19: Adoption of Policies and Strategies for Increased sustainability, Quality, Efficiency, and Equity of Health Services

Technical Area: Health Care Financing and Reform

Activity	Expected Outputs	Beginning & Ending Dates	Estimated Cost & Cost Elements	Responsible Person(s)	Comments (Tasking Areas*, etc.)
General – Cross-Cutting					
1. Assist AFR/SD team as needed in managing the SO & IR s pertaining to health financing & sustainability of USAID programs	Key information & updates provided to AFR/SD, field missions, & cooperating agencies Peer reviews provided to consultant reports Dissemination meetings organized & attended	Nov. 02 – Sept. 03	Staff time	Oscar Picazo	As-needed basis.
2. Provide technical support to AFR/SD, cooperating agencies, African governments & other donors on National Health Accounts	West African NHA Network launched NHA funding identified NHA work plans reviewed NHA draft reports reviewed	Nov. 02 – Sept. 03	Staff time & travel	Oscar Picazo	A.K. Nandakumar, PHR Project
3. Draft a note on the role of USAID in sector-wide approaches (SWAp) & Health Sector Reform (HSR)	Paper finalized, presented, & reviewed Follow-on work determined	Nov. 02 – Sept. 03	Staff time \$3,900 Production & disseminatn.	Oscar Picazo Renuka Bery Suzanne Prysor-Jones	Dissemination to be discussed with Hope Sukin

4. Provide technical support to AFR/SD, other donors, & cooperating agencies on how African countries & institutions can improve disbursement of donor funds, including GF-ATM	TBD	Nov. 02 - Sept. 03	Staff time	Oscar Picazo Suzanne Prysor-Jones	TBD
5. Finalize & disseminate the issues paper on human resource crisis in health in Africa	Paper finalized & disseminated	Nov. 02- Feb. 03	Staff time \$8,400 Translation & disseminatn. costs	Oscar Picazo Renuka Bery	
6. Participate in USAID's & other donors' human resource development working groups	Issues identified for AFR/SD Consultative meeting with cooperating agencies held & linkages with them & with other donors formulated Technical input to global/Africa HR agenda provided Preliminary list of actions to address HR crisis developed	Nov. 02- Sept. 03	Staff time & travel	Oscar Picazo Suzanne Prysor-Jones Stephen Kinoti	Follow-up meeting of Human Capacity Development (HCD) donors expected Rockefeller Foundation working group on HR, if invited With Estelle Quain, HIV Office

7. Assist in defining the health financing, health economics, human resources, & related activities that can be supported by SARA through: a) CESAG b) CRHCS c) Others TBD	TBD in consultation with African institutions & AFR/SD	Nov. 02 – Sep. 03	Staff time	Oscar Picazo	TBD
8. Supervise the conduct of 2-3 country case assessments of the HR situation in Africa's health sector to inform global / regional discussions & recommendations on the issue: a) Kenya b) Others TBD	Country HR analytical & advocacy teams organized Draft report completed	FY 03	Staff time	Oscar Picazo Stephen Kinoti	
Health Sector Reform & Health Care Financing Support to SO 19					
1. Participate in inter-agency working group on the private sector & child health a) Dissemination of Hugh Water's paper on Working with the Private Sector on Child Health b) Publication of "Viewpoint" advocacy article on the role of the private sector in child health	For a: Paper disseminated For b: Paper published	For a: Nov. 02 – Jan. 03 For b: Nov. 02- Sept. 03	Staff time	For a: Oscar Picazo Renuka Bery For b: Oscar Picazo	For a: Flavia Bustreo, WB For b: Paper has been printed by the World Bank Collaboration with the World Bank April Harding, WB

2. Participate as health economist in the global IMCI Analytic Review	Draft of country health financing profiles Draft of section on health financing in the synthesis report	FY 03	Staff time & travel	Oscar Picazo	Collaboration with WHO, Unicef, World Bank, DfID Travel to be paid by WHO
3. Draft concept notes/issues papers on the use of (a) franchising, & (b) vouchers for child health services	Paper completed, reviewed, finalized & disseminated	Apr. – June 03	Staff time & travel \$7,000 Production & disseminatn.	Oscar Picazo Renuka Bery	

SO 19: Adoption of Policies and Strategies for Increased Sustainability, Quality, Efficiency and Equity of Health Services

Technical Area: Expanded Program of Immunization (EPI)

Activity	Expected Outputs/ Outcomes (Tasking Areas*)	Expected Dates	Budget & cost elements	Responsible Person(s)	Comments
1. Assist AFR/SD SO 19 EPI team in managing the EPI agenda, especially human resources/capacity development	Assistance provided as needed	FY 03	Staff time	Suzanne Prysor-Jones Sambe Duale	Will depend on needs expressed by AFR/SD
2. Dissemination & advocacy activities for EPI using African institutions (e.g. CRHCS or others)	Publications produced & disseminated	FY 03	Staff time \$7,000 Publication & Disseminatn.	Renuka Bery Antonia Wolff Youssef Tawfik	

SO 20: Policies and strategies for increased sustainability and quality of reproductive health services adopted

IR 20.1 Improved policies and strategies to expand reproductive health programs promoted.

IR 20.2 Enabling environment to design, implement, and evaluate reproductive health programs improved

Activity	Expected Outputs/ Outcomes (Tasking Areas*)	Expected Dates	Budget & cost elements	Responsible Person(s)	Comments
General – Related to overall SO Management					
1. Assist AFR/SD SO 20 team with managing the RH results packages	Core team meetings held Results packages completed & periodically updated Annual report completed Strategic support & guidance provided PMP updated	FY 03	Staff time	Holley Stewart Rhonda Smith Antonia Wolff	Coordinate as needed with all SO 20 partners
2. Assist AFR/SD with tracking & monitoring performance & results	SD matrix inventorying activities Update meetings with SD CAs	FY 03	Staff time	Holley Stewart Antonia Wolff	Involves working with AFR/SD on maintaining matrix of activities twice a year
3. Guidance provided to CA partners on dissemination & advocacy as related to documentation of projects	Guidance provided as needed	FY 03	Staff time	Antonia Wolff	

4. Assist SD & CAs in packaging & disseminating FP & RH findings	TBD	FY 03	Staff time	Holley Stewart Antonia Wolff	
5. Support to WAHO in conducting workshop & in the compiling of regional advocacy action plans for FP and MH	Compilation of West African country action plans (ECOWAS) Provide TA to MH March 2003 workshop	Oct. – Dec. 02	Staff time \$50,000 Sub-contract with WAHO	Holley Stewart	Support WAHO in its promoting regionally FP and MH (WAHO will make a presentation based on the work from this workshop at a regional meeting in May 2003)
6. Program monitoring visits to West & East-Southern Africa	Trip reports	Oct. 02 – Sept. 03	Staff time & travel	Holley Stewart	Coordinate w/African partners & AFR/SD, WARP & REDSO
20.1.1 Policies and strategies for addressing the reproductive health (RH) needs of underserved populations (adolescents & men)					
1. TA on dissemination of findings of a multi-country study on <i>male involvement in RH</i> . Identify opportunities for dissemination of brief	Brief to be included in RH briefing packet (French & English) Dissemination to RH e-mailing list Translate summary brief in French Put country report & summary brief onto a CD-ROM, make available to RESAR, EngenderHealth	Oct. 02 – June 03	Staff time	Antonia Wolff	Send brief & English version of country reports to RESAR for distribution. Include brief in RH packets

2. Provide guidance to YouthNet in development & implementation of SOW for Africa	SOW developed & activity started	Nov. 02 - Jan. 03	Staff Time	Holley Stewart Rhonda Smith Antonia Wolff	Create linkages between YouthNet, MEASURE, WHO/AFRO on documentation of ARH
3. Support CERPOD and/or other African institutions to update information on adolescent RH in the region by conducting an in-depth analysis of new DHS data from the region	Up-to-date information on ARH in at least four CERPOD member countries where new DHS & other data is involved Wall chart or brochure presenting this new information in an accessible way Development of dissemination strategy Data turned into a PowerPoint presentation to be used at meetings	FY 03	\$21,000 CERPOD and/or other African institution sub-contract	Holley Stewart Antonia Wolff Rhonda Smith	CERPOD or other institution will involve WHO/AFRO, Missions & WARP in this & all other activities to ensure maximum use is made of new data & to promote CERPOD or other African institution as a regional resource & to see how this fits w/WHO/AFRO's interest in advocacy for ARH

20.1.3 New strategies for incorporating STI/HIV/AIDS into other existing services adopted					
Provide support for addressing the integration of FP & HIV/AIDS programs	Provide strategic guidance on issues papers/case studies to Policy II Provide review to fact sheets (Policy II will do	FY 03	Staff time \$34,700 Focus group discussions in Africa	Holley Stewart	Funding provided to Policy II; SARA to help define SOWs, review dissemination plans & products, coordinate with CRHCS
20.1.4 New strategies for empowering women developed					
1. Explore possible support to FGC initiatives	Will depend on activities defined	FY 03	\$14,000 Possible sub-contracts, consultants	Rhonda Smith	In collaboration with Abedelhadi Eltahir (AFR FGV advisor) Strengthen linkage between MEASURE & AFR/SD follow-up on recommendations from Oct. 2002 Gambia meeting

2. PAC analysis report & dissemination workshop	Publication of report DC-based dissemination meeting of report to develop dissemination strategy	Oct. 02 – Mar. 03	\$10,000 Editing, layout, printing, workshop & disseminatn.	Holley Stewart Antonia Wolff	Advance Africa has earmarked some funding for printing INTRAH/PRIME will translate, SARA will publish & disseminate Coordinate w/INTRAH, e.g., CEFOREP, PAC working group (Carolyn Curtis) & expanded working group
20.2.1 Reproductive health policies / strategies promotion: Strategies to strengthen African regional capacity to plan, manage & implement reproductive health programs developed & promoted					
1. Support African institution to design & conduct a course on qualitative research techniques targeted to RH professionals in Francophone Africa	Curriculum, marketing plan for recruiting participants Training reports, including training evaluation	Dec. 02 – Oct. 03	\$21,000	Holley Stewart Suzanne Prysor-Jones Sambe Duale	This activity will be done in collaboration with London School of Hygiene & Tropical Medicine & coordinated with WARP / FHA /Missions

2. Support selected African institutions in West Africa to link them with other agencies & institutions. Identify priority activities & comparative advantages of different institutions	WAHO consultative meeting	Spring 2003	Staff time \$25,000 Sub-contract(s)	Holley Stewart Suzanne Prysor-Jones Antonia Wolff	Explore co-funding with WARP & others
3. Provide technical assistance to CRHCS in the development of an RH strategy	<ul style="list-style-type: none"> Strategy that outlines the key priority RH areas of focus by CRHCS 	TBD	Staff time \$2,500 CRHCS sub-contract	Holley Stewart	Rollout of the strategy, i.e., Strengthened implementation of national RH strategies & work plans are responsibility of CRHCS & REDSO REDSO funded
4. Technical support to CRHCS in developing materials for repositioning FP in RH programs to improve RH outcomes	<p>Electronic & print FP repositioning advocacy presentation materials specific to ECSA (link with other partners)</p> <p>Documentation</p> <p>Regional & national advocacy action plans</p> <p>Enhanced commitment to mobilize resources to integrate FP in RH programs</p> <p>Regional approach for monitoring, evaluating advocacy action plan implementation</p>	TBD	Staff time	Holley Stewart	SARA to support first 2 outputs REDSO to fund implementation

5. Compile tools developed by SARA & SFPS on FP/RH	Brochure in English & French, searchable CD-ROM, & information posted to AFR/SD & SFPS websites	FY 03	Staff time & travel	Antonia Wolff	Co-funded by SFPS through FHA; costs will be the production of the brochure & CD-ROM & dissemination
6. Support WARP in finalizing donor mapping activity	Summary and analysis of country donor mapping reports Produce CD-ROM containing all country report and summary report Assist WARP in dissemination of CD-ROM	Dec. 02- Oct. 03	\$10,000 Consultants	Antonia Wolff	Conducted in collaboration with CDC in Abidjan
7. Support regional African institutions/CAs in the policy monitoring for PAC (CEFOREP, if appropriate)	Development of policy monitoring strategy (report card for progress) Policy monitoring reports Report on progress made in implementing policy resolutions in member states CEFOREP's participation at SAGO	Dec. 02 – Sept. 03	\$26,125 CEFOREP sub-contracts	Holley Stewart	Coordinate with INTRAH on PAC monitoring
8. Provide agenda setting & technical advice to WHO Regional RH task force	Agenda set with AFR/SD priorities included Task force recommendations Follow-up	Nov. 02 – Sept. 03	Staff time	Holley Stewart Suzanne Prysor-Jones	

20.2.2 Innovative advocacy strategies to increase support of expanded reproductive health programs developed & promoted					
1. Extensive assessment of outcomes & results of West African media activities	Final analysis report Summary briefing booklet on the story of Pop' mediafrique (process, lessons learned & results)	Dec. 02 – Mar. 03	Staff time	Rhonda Smith	Under PRB sub-contract, & with consultants Victoria Ebin, Sie Some, Gary Engleberg Will involve local policymakers (who participated & benefited from activity) with writing forward to endorse activity as a successful model
2. Conduct 2 nd East & South Africa Women's journalist network seminar with a focus on Repositioning FP in RH	Multiple articles Broadcast programs featuring FP & related RH issues	Jan. 03	Staff time	Rhonda Smith	With participation of Debbie Mesce Staff time will be leveraged with PRB MEASURE Communications, AFR/SD funds Will coordinate with REDSO, CRHCS

3. Continue to contribute to the Media Advocacy program in Senegal	Enhanced policy environment via the media for local partner NGO for HIV/AIDS advocacy Capacity building with local partner NGOs Media articles/broadcast programs Quarterly newsletter for journalists Maintenance of THIAT listserv group comprised of journalists, donors, health specialists	FY 03	Staff time	Rhonda Smith	PRB in collaboration with FHI and ACI. PRB MEASURE Communication with AFR/SD funds With participation of Gary Engleberg, Victoria Ebin & Sie Some
4. Explore activities to promote & advocate for the repositioning of FP in RH programs	Develop & distribute info packets & advocacy tools Develop RH CD-ROM & disseminate Inclusion in CRHCS, WHO/AFRO & WAHO RH strategies	FY 03	Staff time \$20,000 Materials production & disseminatn.	Holley Stewart Antonia Wolff	US CAs, World Bank, CRHCS, WHO/AFRO & WAHO have already expressed interest Possible work with Pape Syr/CAFS or other institutions on sub-agreements.
5. Conduct regional seminar for Pop'mediafrique & Fem'Mediafrique network members in West Africa on a topic TBD	Seminar report Follow-up monitoring of articles/broadcasts related to topic TBD	Apr. - May 03	\$15,675 PRB, ACI sub-contracts	Rhonda Smith	In collaboration with ACI, Victoria Ebin, Sie Some, Gary Engleberg

20.2.3 Strategies for improved coordination among stakeholders and/or partners for RH programs developed & promoted					
1. Provide technical support as needed to AFR/SD & African institutions on aspects related to costing, financing, cost-effectiveness & sustainability of FP, reproductive health & maternal health/safe motherhood programs	Key information & updates provided to AFR/SD, field missions & cooperating agencies Peer reviews provided to consultant reports Dissemination meetings attended	FY 03	Staff time	Oscar Picazo	
2. Support WHO/AFRO on upgrading capacity of African governments for mobilizing RH resources	Strategy developed Partnerships formed Activities pursued by WHO-AFRO with SARA input	Nov. 02 – Sept. 03	Staff time	Holley Stewart Suzanne Prysor-Jones Oscar Picazo	Coordinate with WBI & MSH
3. Support to Advance Africa to produce and disseminate a strategic mapping manual	Manual developed and disseminated	Jan. - June 03	\$7,000 Production & disseminatn. costs	Antonia Wolff	

SO 21: Adoption of Cost-effective Strategies to Prevent and Mitigate the Impact of HIV/AIDS

Technical Area: HIV/AIDS

- IR 21.1: Develop, improve and promote cost-effective HIV/AIDS strategies
 21.1.1 Evaluate and improve interventions (e.g., behavior change) for preventing HIV/STI transmission.
 21.1.2 Evaluate and improve interventions to reduce the impact of HIV/AIDS (e.g., tuberculosis control, sectoral analysis)
- IR 21.2: Improve enabling environment to design, manage and evaluate HIV/AIDS programs
 21.2.1 Develop and promote surveillance and evaluation methods for assessing trends, intervention costs and program impact.
 21.2.2 Improve coordination with donors and other partners for HIV/AIDS programs
 21.2.3 Strengthen African regional and national capacity to plan, manage, and implement HIV/AIDS programs

Activities	Expected Outputs	Beginning & Ending Dates	Budget & Cost Elements	Responsible Person(s)	Comments (Tasking areas*, etc.)
Enhanced Coordination of partners to support HIV/AIDS programs in Africa					
1. Assist AFR/SD Team, as needed, in managing the HIV/AIDS results package	Core team meetings held SO 21 portfolio reviews organized. Performance monitoring plan drafted Peer reviews organized & expert advice provided	FY 03	Staff time	Stephen Kinoti Sambe Duale Renuka Bery Ellen Piwoz Dorcas Lwanga	
2. Participate in the Global & Africa Bureau's Implementation Working Group (IWG) consultations & the HIV/AIDS New Indicators Group (HANIG) activities	Reports of meetings Follow up actions developed based on the recommendations	FY 03	Staff time	Stephen Kinoti Sambe Duale Renuka Bery	Spring, Fall & other Consultatns. as needed

Activities	Expected Outputs	Beginning & Ending Dates	Budget & Cost Elements	Responsible Person(s)	Comments (Tasking areas*, etc.)
3. Work closely with REDSO/ESA to coordinate activities with African institutions	Joint REDSO/SARA/CRHCS activity plans developed & implemented, reports shared Partners meetings attended, reports developed	FY 03	Staff time & travel	Stephen Kinoti	In collaboration with ECSA Secretariat (CRHCS), NAP+, RATN, CAFS, RCQHC, USAID/G, CAs, REDSO /ESA
4. Coordination with partner agencies on HIV/AIDS initiatives in Africa	SARA staff involved in meetings & electronic exchanges with partners	FY 03	Staff time & travel	Stephen Kinoti Sambe Duale	World Bank, SADC UNAIDS, WHO, LIFE, etc.
African Institutions/Capacity Building					
1. Technical support for increased African capacity to provide quality care, treatment & support for HIV/AIDS	African institutions review & update pre-service curricula on issues related to HIV/AIDS (ECSA follow-up) Training carried out for HIV/AIDS/PMTCT in collaboration with RATN Regional management training given to HIV/AIDS program managers (RATN) Ambassadors of Hope trained & carrying out their mission; Ambassadors' toolkit produced	FY 03	Staff time & travel	Stephen Kinoti Ellen Piwoz Renuka Bery	ECSA Secretariat REDSO /ESA RATN NAP+

Activities	Expected Outputs	Beginning & Ending Dates	Budget & Cost Elements	Responsible Person(s)	Comments (Tasking areas*, etc.)
2. Support to the HIV/AIDS Coordinator at the CRHCS	Salary of the Coordinator provided with REDSO co-funding Work plan carried out	FY 03	\$39,700 CRHCS Sub-contract	Stephen Kinoti	In coordination with REDSO /ESA
3. Support to HIV/AIDS Policy Advisory Committee in ECSA	Functional HAPAC that monitors policies & provides guidance for country programming Appropriate policies developed, adopted & monitored Best practices identified & information disseminated Improved collaboration between SADC, ECSA Secretariat, EAC & emerging networks	FY 03	Staff time & travel \$2,700 CRHCS Sub-contract	Stephen Kinoti	Other partners: REDSO /ESA WHO/AFRO UNAIDS UNICEF
4. Strengthen capacity for M&E of HIV/AIDS programs in West Africa	HIV/AIDS consultants hired by CERPOD Dissemination of guidelines & tools Training workshop on M&E targeted at NGOs & regional networks carried out	Jan. – Sept. 03	Staff time \$96,600 CERPOD sub-contract	Sambe Duale	
5. Multisectoral HIV/AIDS advocacy & information dissemination through African institutions & networks	Information briefs and/or advocacy documents produced & disseminated Network meetings co-sponsored	FY 03	Staff time & travel \$14,000 Production, dissemination of materials	Sambe Duale	African institutions: SWAA, NAP+, CERPOD Media Network, ENDA, WAHO, CRHCS, ECSACON

Activities	Expected Outputs	Beginning & Ending Dates	Budget & Cost Elements	Responsible Person(s)	Comments (Tasking areas*, etc.)
6. Support collaborative activities with WAHO on HIV/AIDS & ECOWAS armed forces	TA provided by SARA staff & consultants Advocacy materials prepared & disseminated	Nov. 02 – Aug. 03	\$21,000 Sub-contract with WAHO	Sambe Duale	
7. Participation in the XIIIth ICASA conference in Nairobi, September 2003	SARA participation Advocacy materials prepared & disseminated	Mar. – Sept. 03	Staff time & travel	Sambe Duale Stephen Kinoti Ellen Piwoz	
8. Review of pre-service training curricula in the era of HIV/AIDS in West Africa (WAHO)	Medical, nursing & allied health training curricula reviewed & updated	Jan. – Sept. 03	\$37,000 Consultant time Sub-contract with WAHO Materials dissemination	Sambe Duale	WAHO in partnership with UNAIDS & other key stakeholders
Improved Strategies & Models					
1. Support improved development & management of human resources in the health sector	Two countries collect & analyze data & make recommendations for strengthening HCD Findings from the country assessments used to advocate for improved HR development & management in the ECSA region. HCD strategies developed & supported in SSA by a coalition of agencies (e.g., WHO, World Bank, USAID, DfID) Impact of HIV/AIDS on the health system in ECSA assessed	FY 03	Staff time & travel \$20,900 CRHCS sub-contract	Stephen Kinoti Oscar Picazo	ECSA Secretariat country follow-up activities: Malawi Kenya HEARD & ABT

2. Support development & adoption of improved policies & evidence-based implementation guidelines for prevention of mother-to-child transmission of HIV (<i>with special attention to prevention of postnatal HIV transmission</i>).	<p>Global HIV & infant feeding guidelines/recommendations updated based on new evidence</p> <p>WHO/AFR/SARA tools finalized, produced, disseminated</p> <p>International & bilateral agencies use tools to support training & improved counseling on HIV & infant feeding</p> <p>International & bilateral agencies support research (operational, clinical) on HIV & infant feeding/reducing postnatal HIV transmission</p> <p>African governments and/or service delivery organizations develop PMTCT guidelines (that are consistent with AFR guidance), with evidence of intent to implement them</p> <p>USAID missions allocate resources & develop plans for PMTCT programs or for scaling them up</p>	FY 03	<p>Staff time \$10,500</p> <p>Consultant time</p>	<p>Stephen Kinoti</p> <p>Ellen Piwoz</p> <p>Dorcas Lwanga</p> <p>Renuka Bery</p>	IDC Network & Focal point officers
3. Support adaptation & initial use of policy monitoring tool at regional & country level	<p>Guideline for policy analysis & monitoring developed, produced & disseminated</p> <p>Orientation of countries in policy monitoring</p> <p>Monitoring & evaluation of regional Health Ministers' resolutions on HIV/AIDS undertaken by ECSA Secretariat in at least 5 countries in ECSA</p>	FY 03	<p>\$41,800</p> <p>CRHCS sub-contract</p>	Stephen Kinoti	CRHCS Policy

HIV/AIDS & Nutrition, Prevention of Mother-to-Child Transmission (PMTCT)					
1. Develop, finalize, translate & disseminate short issues paper on inter-relationship between food security, rural livelihoods & HIV/AIDS	Issues paper drafted & reviewed	FY 03	Staff time \$10,500 Consultant time	Dorcas Lwanga	Nutrition Result (NR) 3, NR5
2. Strengthen African Partners' Capacity for: a. Operations & formative research on HIV & infant feeding/MTCT issues b. Inclusion of nutrition & HIV/AIDS in pre-service curricula	For a: OR & FR proposals developed & funded with AFR-SARA technical support/inputs Findings reported & disseminated Pre-service curricula updated on issues related to MTCT For b: Modules for inclusion in pre-service curricula finalized & disseminated Modules adapted for ECSA region nursing pre-service training institutions Follow-up on use of modules in pre-service curricula	For a: Sept. 02 – Apr. 03 For b: Sept. 02 – Apr. 03 for finalization / dissemination Jan. – Sept. 03 for adaptation & follow-up	For a: Staff time & travel For b: Staff time & travel	For a : Ellen Piwoz For b : Dorcas Lwanga	For a: In collaboration with WHO /AFRO, HST, UWC. Possible cost share with WHO, other partners For b: Finalization / dissemination in collaboration with RCQHC, FANTA, REDSO Adaptation / follow-up in collaboration with CRHCS, ECSACON,

					REDSO, FANTA, RCQHC, LINKAGES / GHAI
3. Visits to African institutions & networks to increase involvement in nutrition, as well as in nutrition & HIV/AIDS issues	Expert advice / input provided Activities for WA identified & discussed	Jan. – Sept. 03	Staff time & travel	Suzanne Prysor-Jones Ellen Piwoz Dorcas Lwanga Kinday Samba	NR 2 Collaborative activity with BASICS / West Africa, WAHO
4. Global technical leadership for HIV/AIDS & nutrition issues & for PMTCT: <u>Intervention research on HIV, infant feeding & nutrition</u> a. TA to research projects: - ZVITAMBO (analysis, dissemination) - Malawi (training, implementation) - Ghana (technical advisory group) <u>Technical assistance to international partners</u> b. WHO-maternal nutrition & infant feeding technical guidelines for MTCT-plus c. WHO-organization of technical consultation on nutrition	For a: Technical support/expert advice provided Research results published Technical presentations given TAG meetings attended For b: Guidelines prepared, reviewed & disseminated For c: Consultation held For d: TA support provided to regional & national institutions (Burkina Faso, Ghana & Nigeria) National nutrition care & support guidelines drafted with SARA TA (Burkina Faso, Ghana & Nigeria) Policy guidelines for nutrition care & support developed, reviewed & finalized For e: Presentations given, reviews conducted &	For a: FY 03 For b: Sept. 02 – Apr. 03 For c: Dec. 02 – Apr. 03 For d: Sept. 02 – Sept. 03 For e: FY 03	For a: Staff time & travel Malawi expenses paid by UNC/CDC \$7,000 Materials preparation For b: Staff time & travel For c: Staff time & travel For d: Staff time & travel For e: Staff time	For a : Ellen Piwoz For b : Ellen Piwoz For c : Ellen Piwoz For d : Kinday Samba Dorcas Lwanga For e : Ellen Piwoz Dorcas Lwanga Kinday Samba	For a: NR2, NR3, NR5 Collaboration with ZVITAMBO, UNC/CDC, Ghana/NIH For b: Paid for by WHO /Geneva, HIV/AIDS prevention For c: Paid for by WHO/NHD For d: Travel,

requirements & HIV/AIDS d. WHO/AFRO – developing national nutrition guidelines for PLWHA & integration into national policy & implementation guidelines e. Other partners - Miscellaneous	disseminated				production, dissemination paid for by WHO/AFRO For e: N/A
5. Develop & test tools for improved programming: <u>HIV & infant feeding</u> a. Counseling tools for HIV & infant feeding (with WHO) b. Formative research on HIV/infant feeding issues (with WHO) <u>Nutrition care & support</u> c. Counseling on nutrition care & support for PLWHA in the ECSA sub-region c. TA to finalize handbook on developing national nutrition care & support guidelines for PLWHA e. TA on development of national nutrition care & support guidelines for PLWHA & policy guidelines for integration of national nutrition care & support into national policy in ESA sub-region	For a: Counseling tools pre-tested & finalized Materials produced & disseminated For b: Formative research tools drafted, reviewed, finalized & disseminated with WHO For c: Counseling tool kit developed One regional workshop held to review & finalize draft of the counseling tool kit For d: Handbook finalized For e: Number of national guidelines produced with SARA TA in ESA & West Africa sub-regions increased Policy guidelines for NCS developed, reviewed, finalized in ESA sub-region	For a: FY 03 For b: FY 03 For c: FY 03 For d: Oct. 02 – Feb. 03 For e: Oct. 02 – Apr. 03	For a: \$7,000 For b: Production of counseling tools For b: Costs entirely covered by WHO For c: Staff time & travel For d: Staff time For e: Staff time	For a: Ellen Piwoz For b: Ellen Piwoz For c: Dorcas Lwanga For d: Dorcas Lwanga For e: Dorcas Lwanga Kinday Samba	For a: Elizabeth Thomas Tools development, pre-testing paid for by WHO/CAH For b: WHO/CAH with inputs from UNC/CDC research team For c: Cost share with LINKAGES/ GHAI In collaboration with LINKAGES / GHAI,

					REDSO, FANTA, RCQHC For d: In collaboration with RCQHC, FANTA, REDSO For e: CRHCS, RCQHC, FANTA, REDSO
Multi-Sectoral Initiatives					
1. ECSAIDS Initiative: Helping Governments of ECSA Region access & use funds to Support HIV/AIDS & Related Health Programs	Joint consultations held with partners & at country level Strategy document developed Activities & capacity to implement these activities developed	FY 03	Staff time \$5,960 CRHCS sub-contract	Stephen Kinoti Oscar Picazo	ECSA Secretariat REDSO/ES AQAP; Policy Project; MSH World Bank; RATN

2. USAID/AFR strategy for private sector involvement in HIV/AIDS activities in Africa	SOW for a PVO & African businesses Help manage the purchase order or sub-contract that results	FY 03	Staff time \$81,750 Purchase order or sub-contract	Stephen Kinoti	Percy Wilson or firm
3. Support & TA to technical meetings of African experts, program managers & policy-makers on topical & emerging issues in RH, including HIV/AIDS	Trip reports Next steps identified	Jan. – Mar. 03	\$34,700 Conference costs Report writing & dissemination	Holley Stewart Sambe Duale Stephen Kinoti	Coordinate w/SFPS/ FHA, Pop. Council, FHI, USAID missions, REDSO, WARP, WHO/AFRO
Monitoring of HIV/AIDS Programs					
Support initial country monitoring of policies related to HIV/AIDS	Policy monitoring undertaken Status reports produced & disseminated	FY 03	CRHCS sub-contract (cost included in Improved Strategies & Models #3)	Stephen Kinoti	
Health Sector Reform & Health Care Financing Support to SO 21					
1. Provide technical support to Regional AIDS Training Network (RATN) on aspects related to human resource management, financing & sustainability	Technical assistance provided	Nov. 02 - Sept. 03	Staff time	Oscar Picazo Stephen Kinoti	

2. Provide technical support to ECSA/CRHCS & member-countries on how they can access the Global Fund for AIDS, TB & Malaria	Technical assistance provided Meetings held with stakeholders	Nov. 02 – Sept. 03	Staff time & travel	Stephen Kinoti Oscar Picazo	Possibly including RATN
3. Work with AFR/SD & G bureau on the drafting of the paper on the impact of HIV/AIDS on labor force & employment, for the AGOA Conference	Information & guidance provided to consultant Paper reviewed, completed & presented	Nov. 02 - Mar. 03	Staff time	Oscar Picazo	
Dissemination & Advocacy Support to SO 21					
1. Reproduce & disseminate Mali video on women living with AIDS to combat stigma in West Africa	Video duplicated & disseminated according to strategy	Dec. 02 – July 03	\$21,000 Video Production	Renuka Bery & ACI	
2. Produce & disseminate key documents	Documents in Comments column produced & disseminated	FY 03	\$21,000 Production & dissemination	Renuka Bery	Documents include: - March multisectoral report - PVO-USAID multisectoral conference report - OVC guidelines

SO 22: Improved Policies, Strategies and Programs for Preventing, Mitigating and Transition out of Crises

Technical Area: Epidemic preparedness

IR 10.1 Promote Country and Sub-Regional Approaches for Epidemic Preparedness and Response

Activities	Expected Outputs	Beginning & Ending Dates	Estimated Cost & Cost Elements	Responsible Person(s)	Comments (Tasking areas*, etc.)
Technical support to AFR/SD on Epidemic Preparedness & Response, & Transition Initiatives.	Review meetings held TA provided for the development & production of the RP	FY 03	Staff time	Duale Sambe	See SO 19 activities on malaria & infectious diseases

SO 24: Polio

Technical Area: Polio

Activities	Expected Outputs	Beginning & Ending Dates	Estimated Cost & Cost Elements	Responsible Person(s)	Comments (Tasking areas*, etc.)
1. Assist AFR/SD in the implementation of their SO 24 portfolio	Assistance provided as needed	FY 03	Staff time	Sambe Duale Antonia Wolff	
2. Continue assisting WHO/AFRO on dissemination & advocacy	Assistance provided as needed	FY 03	Staff time & travel	Antonia Wolff	

SO 26: Adopt policies and strategies for increased sustainability, efficiency and equity of basic education services

Technical Area: Basic education

IR 1: Disseminate and promote knowledge and guidance on policies, strategies, approaches, methods and tools for increased sustainability, efficiency and equity in the provision of basic education services

IR 2 Extend and strengthen enabling environment to promote improved education sector policies, programs and strategies

IR 26.1 Reform support and policy formation
Systems management and sector support
Delivery of instructional services
Design of equity enhancing policies, programs and strategies

IR 26.2: Collaboration between agencies and African decision-makers
Capacity of regional institutions

Activities	Expected Outputs	Beginning & Ending Dates	Estimated Cost & Cost Elements	Responsible Person(s)	Comments (Tasking areas*, etc.)
1. Assist the AFR/SD SO 26 team as needed: <ul style="list-style-type: none"> • Participate in SO 18 core team meetings; • Assist in the implementation of the analytic agenda • Assist team in R4 reviews & R4 wrap up; • Assist team with dissemination & advocacy strategies 	Weekly team meetings attended Transition activities carried out	Oct. 1 – 30, 2002, only	Staff time	Yolande Miller-Grandvaux	With ABIC

Activities	Expected Outputs	Beginning & Ending Dates	Estimated Cost & Cost Elements	Responsible Person(s)	Comments (Tasking areas*, etc.)
2. Support ERNWACA in developing the capacity to establish & sustain its leadership in educational research in West & Central Africa: <ul style="list-style-type: none"> • Support regional ERNWACA coordinator; • Develop fundraising capacity for leadership, advocacy & research • Assist in training scientific committee; • Assist in training board of directors 	Coordinator supported in institutional capacity building of regional coordination office & country chapters Funds raised by chapters Additional donors mobilized Scientific committee & board of directors meeting regularly	FY 03	\$118,400 ERNWACA sub-contract \$23,000 Consultant time & travel	Yolande Miller-Grandvaux Renuka Bery Joseph Coblentz	IDRC Other donors as funds are found
3. Disseminate NGO Briefs	NGO briefs disseminated	FY 03	\$12,000 Dissemination costs	Rebecca Nigmann	
4. Assist AFR/SD in providing backstopping to Mali USAID mission	Education policy strategy updated & monitored TA provided	FY 03	Staff travel	Yolande Miller-Grandvaux	Final trip before transition to AIR

SO: Cross-cutting

Technical Area: Various Areas, Including Monitoring and Evaluation Activities

Activities	Expected Outputs	Beginning & Ending Dates	Estimated Cost & Cost Elements	Responsible Person(s)	Comments (Tasking areas*, etc.)
1. Assist AFR/SD SO 19, 20 & 21 with monitoring & evaluation as required	Expert advice provided M & E system functioning	FY 03	Staff time	Sambe Duale	
2. Finalize the Data Quality Assessment of AFR/SD Indicators for SO 19, 20, 21 & 24	Data Quality Assessment documents finalized, produced & disseminated	Oct. – Nov. 02	Staff time \$5,000 Consultant time	Sambe Duale	
3. Consultative meeting on issues & lessons learned in building public health capacity in West & Central Africa	Meeting organized Issues & lessons learned paper produced & disseminated Presentation done at the AfriHealth Regional Conference	May – Sept. 03	Staff time \$60,000 Consultant time & travel Meeting expenses	Sambe Duale Nancy Mock	In collaboration with WAHO and/or IRSP in Cotonou
4. Support for the strategic planning & institutional development of WAHO	TA provided to WAHO	FY 03	Staff time \$50,000 Consultant time & travel Meeting expenses	Sambe Duale	

5. Technical analysis & expert support for the USAID West Africa Regional Program (WARP)	TA provided to WARP	FY 03	Staff time \$28,000 Consultant time & travel Materials production	Sambe Duale	
6. Dissemination of CERPOD self-evaluation guide (French & English)	Manual produced, disseminated & used	FY 03	Staff time \$27,800 Production & disseminatn.	Suzanne Prysor-Jones Antonia Wolff	Coordination with Measure II, WHO/AFRO
7. Follow-up with CORE on education & health linkages	Follow-up done	FY 03	Staff time	Sambe Duale	
8. Technical support for the management & maintenance of the CERTI Website	Moderation & quality assurance of materials posted on website Site maintained	FY 03	Staff time Electronic update	Nancy Mock	

SO: Cross-cutting

Technical Area: Dissemination and advocacy

Activities	Expected Outputs	Beginning & Ending Dates	Estimated Cost & Cost Elements	Responsible Person(s)	Comments (Tasking areas*, etc.)
Result ia: Capacity to Advocate					
1. Provide the Advocacy Guide to groups to use it (African institutions, CAs etc.) on request	Advocacy Guide provided to selected groups	FY 03	\$7,000 ODCs (mailing)	SARA Production team	
2. Assess the advocacy training to see whether & how participants have used their skills	Follow-up completed Recommendations made for future	Jan. – Sept. 03	Staff time	Renuka Bery Antonia Wolff	
Result ib: Capacity to Disseminate Information					
3. Assist CRHCS in strengthening its info communication activities by developing strategy & hiring an appropriate staff person	Communication strategy developed Staff person recruited & hired	Oct. 02 – Mar. 04	\$28,750 CRHCS sub-contract	Renuka Bery	In CRHCS subcontract Funding for CRHCS staff person must be secured.
4. Work with Namibian web competition team to document experience & explore how to replicate it in other ECSA countries	Namibia experience documented Collaboration with other regional organizations & donors to replicate experience in one other country	Nov. 02 - Mar. 04	Staff time & travel	Renuka Bery	

5. Work with African institutions to build capacity in dissemination & repackaging information	Workshops with partners listed in Comments column held Information disseminated	Nov. 02- Mar. 04	Staff time & travel	Renuka Bery Antonia Wolff	CRHCS IDCs, WHO/AFRO & AHILA members
6. Assist African institutions in repackaging information on an as-needed basis.	Information repackaged & appropriately disseminated	Oct 02 – Mar. 04	\$14,750 CRHCS sub-contract \$34,400 possible CERPOD sub-contract	Renuka Bery Antonia Wolff Consultants	Budget may be reflected in RH, maternal health, & HIV/AIDS work plans as well CRHCS IDSR team CERPOD cost estimate is based on their proposal to SARA in revised sub-contract.
7. Collaborate with other USAID Projects	Dissemination of priority issues improved for selected projects	FY 03	Staff time	Renuka Bery Antonia Wolff	BASICS, Horizons, Synergy, Measure, NGO networks, MSH) to improve their dissemination on priority AFR/SD issues on request
8. Develop series of Dissemination Briefs to assist projects & African institutions in developing & carrying out a dissemination strategy	Dissemination briefs developed Dissemination strategy developed & implemented	Mar. 03 – Dec. 04	\$14,000 Production & dissemination	Renuka Bery	

Result ic: Capacity to Communicate Electronically					
9. Link selected African institution personnel to e-communication opportunities through CRHCS	Selected personnel linked to opportunities -Evaluate executive training program - Links made between PRB & CRHCS for electronic networking activity	Nov. 02 – Jan. 04	Staff time	Renuka Bery Antonia Wolff Lee Bennett	MOH ministers in ECSA region & others
Result iia: Materials Development & Production					
10. Design & package information in appropriate formats (books, syntheses, executive summaries, e-notes, policy briefs/brochures, tools)	Selected information designed & packaged	FY 03	\$18,000 Staff time Consultant time Materials production	Renuka Bery Consultants	Current documents in production include: NGO & Education briefs RH briefs revisions MIP press kit revisions
11. Dissemination of key AFR/SD-SARA cross-cutting products as requested, e.g.:	Products disseminated	FY 03	\$7,000 ODCs (Mailing) \$14,000 Reprint	SARA Production team	Examples include: Introduction to Advocacy Influencing Policies & Programs + trainer's guide Self Evaluation Guide Qualitative Manual

12. Assessments of use of AFR/SD-SARA products (2 documents per year)	Use of documents assessed & presentation given	FY 03	Staff time	Antonia Wolff	
<ul style="list-style-type: none"> Research Guide & AIDS Briefs Possibly malaria brochure & press kits 					
Result iib: Dissemination Channels					
13. Mail documents to targeted mailing list	Documents mailed	FY 03	Staff time \$21,000 Dissemination	SARA production team	
14. Explore new opportunities to disseminate more information electronically, through e-mail, Internet, etc., especially through e-mail groups	E-mail lists Fewer documents mailed Increased number of documents on Internet Increased number of hits	Nov. 02 - Mar. 04	Staff time	Antonia Wolff Lee Bennett	
15. SARA, AFR & USAID Web site maintenance + publications updates	Website reviewed & updated on periodic basis. Publications list moved to USAID site	Bi-annual updates	Staff time	Lee Bennett	Coordinate with Andrew Mitchell, ABIC & Chris at TMG to ensure all is completed
16. Promote information through various listservs (AFRONETS, ReproHlth, WB, AHILANet)	Information promoted as needed	FY 03	Staff time	Lee Bennett	
17. Develop & send via e-mail quarterly announcement of AFR/SD publications/products	Broadcast e-mail sent quarterly	FY 03	Staff time	Antonia Wolff Raymond Lambert	
18. Explore interactive CD-ROM	New activities of this nature	FY 03	\$14,000	Antonia	

development. Assess whether SARA should develop an interactive CD-ROM & develop it, if appropriate.	identified, including whether SARA should do CD-ROM		CD-ROM production	Wolff Lee Bennett	
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19. Assess use of CD-ROMs in Africa	Reports from surveys conducted at various forums	FY 03	Staff time	Antonia Wolff Lee Bennett	
20. Analyze tracking information on major SARA publications	Information analyzed	FY 03	Staff time	Lee Bennett	
Result 3: Dissemination & Advocacy Activities Incorporated into AFR/SD SOs					
21. Provide TA to all AFR/SD teams to ensure that RPs have dissemination & advocacy built into activities	TA given & dissemination & advocacy activities reviewed	FY 03	Staff time	Renuka Bery Antonia Wolff	With direct collaboration with AFR/SD (Subhi Mehdi)